



2021/2022 St. Louis Symphony Orchestra Board

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Mes Chers Amis,

It has been quite a year! Being back at Powell Hall and making music for you again with our orchestra and our two choruses reunited in full force was incredible.

The wonderful musical spirit of our city, which I admired already during our exciting concert in Forest Park, brought our entire SLSO family and our St. Louis community together anew. Playing large and powerful symphonies by Shostakovich, Vaughan Williams, Mendelssohn, and Beethoven again felt just like a miracle!

Thanks to your generous support, your SLSO was able to offer a remarkable variety of performances in the 2021/2022 season. I am so grateful to the overwhelming talent of our musicians to provide you so many different styles, from early Baroque music to world premieres like Stacy Garrop's Goddess Triptych, plus many films, dance collaborations, and choral projects, all performed with a flair, a depth, and a passion, which I treasure deeply. These diverse programs offered an impressive education platform for teachers too!

There are many highlights to this past season, but one I will remember vividly is Amy Kaiser's final concert as Director of the St. Louis Symphony Chorus. Working with a friend like Amy is what makes the SLSO so special. The love she received from her singers, from our orchestra, from the whole community was a testimony to her numerous achievements over a stunning 27 years of service!

I also adored being on the road with our musicians at nearby universities, playing for and teaching many young musicians during fruitful residencies.

Finally, it was a pure joy for me to get to know you more, to meet you at social events or special occasions like the New Year's Eve concert, which was so much fun.

These musical adventures inspired me and sparked many new ideas for future programming... Stay tuned!

On behalf of the SLSO family, it is our great honor to share the power of music with you. Merci, de tout coeur.

Yours.

Stéphane Denève Music Director

Music Director Stéphane

Denève and the St. Louis

Symphony Orchestra.

⁺Executive Committee Member *Deceased

Letter from the President and CEO

Dear Friends,

We are grateful for your commitment to the St. Louis Symphony Orchestra during the 2021/2022 season, our 142nd continuous year. It was a joy to reconnect through the experience of live symphonic music. Thanks to your support, we served the St. Louis region and beyond through music, connecting with more than 174,000 audience members at 100+ performances.

Our talented musicians and teams worked together with a wide range of our region's schools, businesses, social service agencies, and nonprofit organizations, advancing longtime collaborations and forging new partnerships. We welcomed dance to the Emerson Concert Stage with COCA Co-Artistic Director Kirven Douthit-Boyd and local dancers. We continued our ten-year+ broadcast partnership with St. Louis Public Radio, which now includes a simulcast on Classic 107.3FM. We joined Opera Theatre of Saint Louis for our 45th season together and continued partnerships with the International Institute, the Missouri History Museum, Ready Readers, and the Pulitzer Arts Foundation, among others. All of this was done with one goal in mind: to make music accessible to all.

Marking 100 years of our education programs reinforced our commitment to make education central to our mission. We provide teachers with the tools they need to ensure our region's preK-12 students receive sequential music education. In the 21/22 season. we expanded our reach, serving 250,000 students and 1,600+ teachers through both inperson programs and digital offerings

Our mission—enriching lives through music—is made possible thanks to our audiences and donors, as well as the dedication of our extraordinary Board, talented musicians, hardworking staff, dedicated singers from our Symphony Chorus and IN UNISON Chorus, and our Symphony Volunteer Association. Their input was instrumental in shaping a new three-year strategic plan that integrates our first equity, diversity, and inclusion framework, intentionally setting the path to creating greater access to and representation in music today and for future generations. We are poised to enter the next exciting chapter of this remarkable institution as we work towards the renovation and expansion of Powell Hall by 2025.

For the fiscal year ending August 31, 2022, the SLSO remained financially stable despite the impact of the pandemic, reporting a small operating surplus due to federal assistance, strong charitable giving, and thoughtful expense management.

As we reflect on the accomplishments of our 21/22 season and look forward to an exciting future, we are moved and inspired by your continued generosity and active participation. From all of us at your St. Louis Symphony Orchestra, thank you.

Marie-Hélène Bernard President and CEO

174.633 people experienced the SLSO live at

across the region

Powell Hall and



450,000+ 9.2 million reached through reached through weekly radio broadcasts social media and

digital projects



200₊ concerts, free events, education programs, and video projects during the season

Letter from the Board Chair

Dear Friends,

This season, we were deeply grateful to have shared music with you. Whether you attended live concerts, watched our digital programs, listed to a radio broadcast, made a financial contribution, or volunteered your time, your engagement has supported our mission and community by enriching lives through the power of music.

Your philanthropic support made this season of music possible, allowing us to continue our work to make music accessible to all. It was a joy to experience a full season of concerts again. While COVID-19 continued to throw curveballs, we were able to host more than 90% of this season's scheduled events, inspiring more than 174,000 concertgoers at live concerts this season.

I sincerely thank our musicians for their commitment to the SLSO and our community. Their dedication is incredibly meaningful, and we are immensely grateful for all their work.

I'm honored to work with Marie-Hélène, Stéphane, and the entire SLSO team, and I commend them for their collaborative spirit and accomplishments. They are a remarkable group. Finally, we marked several important moments this year: Chorus Director Amy Kaiser's retirement, 100 years of Education concerts, and the announcement of the Powell Hall expansion and renovation project. I look forward to continuing this work as we plan the future for your St. Louis Symphony Orchestra.

Thank you again.

Chair, Board of Trustees





250,000 students and 1,607 teachers at 1,304 schools reached by our digital education programs



SLSO education programs reached students in 48 states and 17 countries



20 Video Projects 5 Digital Concerts 8 Meet the Musician Videos 7 Family and Education Videos (SLSO SoundLab, Peter and the Wolf, and Tiny Tunes)



100+ Live Performances

including 47 Classical Concerts 1SLSO On the Go Performance **27** Live at Powell Hall Performances **4** Education and Family Concerts **10** Holiday Concerts **7 Pulitzer Series Concerts**



Milestone Moments of the SLSO's 142nd Season



Kishi Bashi

Multi-instrumentalist Kishi Bashi opened the season, bringing upbeat indie-pop alongside his reflective *Improvisations on EO9066*, which paired music with archival images from the government-ordered relocation of Japanese Americans to work camps. The concert, presented in partnership with the Japanese American Citizens League, Japanese American Society of St. Louis, Asian-American Chamber of Commerce of St. Louis, and Soldiers Memorial, was made even more poignant by the attendance of survivors from the camps, along with their descendants.

Opera Theatre of Saint Louis

The SLSO joined longtime friends at Opera Theatre of Saint Louis for the 45th year of their partnership, also welcoming OTSL's new Principal Conductor, Daniela Candillari. Two world-premiere operas were produced this season—Awakenings and Harvey Milk—alongside new interpretations of classics Carmen and The Magic Flute.

PHOTO CREDIT: Eric Woolsey



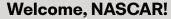
Crafting New Audiences

The SLSO's Crafted concert series returned, including one performance at the University of Missouri-St. Louis' Touhill Performing Arts Center. Audiences enjoyed drink and food samples from local vendors prior to the concert. Stéphane served as host and guide to the hourlong concerts.



Education @ 100

The SLSO marked the 100th anniversary of its signature education programs by developing new ways to connect with students and teachers. This season, more than 250,000 students and teachers were impacted by SLSO digital education programs—more than three times the students reached in any previous season. This included students and teachers at 1,300+ schools in 48 states and 17 countries!



The orchestra, led by Conductor Laureate Leonard Slatkin, performed a special arrangement of the national anthem by Adam Maness with singer and St. Louis native Kennedy Holmes at World Wide Technology Raceway before the region's first NASCAR Cup race. The event hosted a sellout crowd of 57,000 with an estimated TV audience of 4 million.

PHOTO CREDIT: Jack Myer, St. Louis Post-Dispatch/Polaris



Unique Family Concerts February education and family conc

February education and family concerts featured Sergei Prokofiev's Peter and the Wolf, providing an ideal program to partner with the Endangered Wolf Center. The retelling gave more context for how wolves interact with the ecosystem, offering a cross-curricular learning opportunity for children. The Endangered Wolf Center brought its ambassador maned wolf, Lucky, to Powell Hall to surprise audiences at the Family and Education concerts.

The SLSO also produced *Peter and the Wolf* into a digital education concert, offering a unique learning experience for students.





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Music, Experience, and Excellence

For 142 years, the St. Louis Symphony Orchestra has been a treasured cultural institution, an education leader, and musical ambassador for the St. Louis region. During the 2021/2022 season, Stéphane Denève and the SLSO welcomed renowned guest artists and acclaimed composers to Powell Hall. Considered one of America's finest orchestras, the SLSO featured several musicians from within its talented ranks as soloists. The orchestra remains committed to championing music of today, as well as collaborating with local artists throughout St. Louis.







Music of our Time

The SLSO has long been a champion of contemporary music from living composers who represent a wide variety of voices and cultural experiences. In the 21/22 season, Stéphane Denève and the SLSO continued that tradition of advancing the repertoire of the future, performing three world premieres of pieces the SLSO commissioned/co-commissioned, along with 39 pieces by 31 different composers of today.

Commissions

Premieres in the 21/22 season included Anna Clyne's *PIVOT* (SLSO co-commission and U.S. premiere); Stacy Garrop's *Goddess Triptych* (world premiere); and Jessie Montgomery's *Rounds* (SLSO co-commission), written for pianist Awadagin Pratt, which the *St. Louis Post-Dispatch*'s Fred Blumenthal called "powerful."

Dance

Opening weekend included the first choreographed performance of Anna Clyne's cello concerto, *DANCE*. Inbal Segev, the cellist who commissioned the concerto, performed as the guest soloist. Kirven Douthit-Boyd, COCA Co-Artistic Director of Dance, choreographed the work for area dancers, continuing the SLSO's tradition of collaborations with the region's premiere arts organizations and local artists.

Live at the Pulitzer

In its 17th season, the St. Louis Symphony: Live at the Pulitzer series returned to the Pulitzer Arts Foundation for four sold-out concerts. An intimate experience of contemporary chamber music, the series featured a world premiere of St. Louis native Christopher Stark's 2nd Nature, an immersive work for solo violin, electronics, and video he created in collaboration with SLSO violinist Shawn Weil and video artist Zlatko Ćosić. The series included the first SLSO performances of 11 works, introducing several composers to St. Louis audiences. "This collaboration stretches musical boundaries with programming that connects listeners to composers of today," said SLSO President and CEO Marie-Hélène Bernard, "and it remains a core part of the SLSO's musical portfolio and commitment to music of our time."

Composer Workshop with John Adams

This year brought a new collaboration—connecting the SLSO's dedication to music of today and commitment to music education. The SLSO hosted its first annual Composer Workshop, welcoming four composers at the beginning of their careers—Aiyana Braun, Christian Quiñones, Peter Shin, and Nicky Sohn—to St. Louis. The four composers learned from guest conductor and composer John Adams, SLSO musicians, and staff members across the organization. The workshop culminated in a community concert of their works by the SLSO and Assistant Conductor Stephanie Childress.

Honoring Musician Excellence

Kristin Ahlstrom, Associate Principal Second Violin and Virginia V. Weldon, M.D. Chair, was unanimously selected to receive the Mabel Dorn Reeder Honorary Chair. The chair is awarded every five years to an SLSO musician who demonstrates excellence in artistry and leadership in the orchestra and community. "I'm surrounded by talented, artistic, deserving colleagues," Ahlstrom said, "and I'm deeply honored to receive the award." A St. Louis native, Ahlstrom served as concertmaster of the St. Louis Symphony Youth Orchestra and has been a member of the SLSO for 25 years.

Guest Artists

Stunning guest artists joined Stéphane and the SLSO throughout the 21/22 season. Renowned pianist Víkingur Ólafsson made his SLSO debut and inspired audiences with his interpretation of Grieg's Piano Concerto. Percussionist Martin Grubinger and conductor Elim Chan brought percussion instruments center stage for incredible performances of Tan Dun's percussion concerto *The Tears of Nature*, commissioned by Grubinger.

Many of the SLSO's own musicians stepped into the soloist's spotlight: Concertmaster David Halen and Principal Harpist Allegra Lilly performed 20th century concertos, while cellist Yin Xiong and violists Beth Guterman Chu and Andrew François collaborated in a concert of Baroque and Classical concertos. Cellist Elizabeth Chung performed as a soloist in Jake Heggie's *The Work at Hand*. A quartet of SLSO musicians—Assistant Principal Second Violin Eva Kozma, cellist Bjorn Ranheim, Principal Oboe Jelena Dirks, and Principal Bassoon Andrew Cuneo—performed as soloists in Haydn's Sinfonia Concertante.

Nikolaj Szeps-Znaider spent two weeks with the orchestra as a conductor, solo violinist, and chamber musician. In the spring, pianist Jean-Yves Thibaudet returned for two programs and joined the orchestra on its trip to Midwest universities.

Live at Powell Hall

Live at Powell Hall concerts showcased midcentury hits to some of today's most inspiring names. Singer-songwriter Ben Folds made his fifth appearance with the orchestra, and compelling tributes to The Beatles, Queen, Pink Floyd, Nina Simone, and Whitney Houston filled the hall.









Honoring Musical Legacies

One of the things that makes the SLSO special is the long tenure and personal dedication of its musicians. This season, several musicians retired after decades of service.

66 We are so very grateful for all that these superb musicians have done for our wonderful orchestra and the St. Louis community through their extraordinary tenures. It has personally been a great joy to share the stage with them, admiring their meaningful and friendly musical dedication, their deeply poetic curiosity, and always well-prepared musicianship, grounded in remarkable personal integrity. They leave precious legacies with our orchestra, and they will serve as an inspiration to all with their commitment to education. 99 —Stéphane Denève







Amv Kaiser

The SLSO family celebrated Amy Kaiser in the final season of her distinguished career as the second director in the St. Louis Symphony Chorus' 46-year history. Kaiser prepared the Chorus over the past 27 years for more than 260 concerts, including performances with the SLSO at Carnegie Hall and with the past four Music Directors: Leonard Slatkin, Hans Vonk, David Robertson, and Stéphane Denève.

After making her mark in New York, Amy Kaiser made her musical home in St. Louis as Director of the Chorus in 1995. Throughout her tenure, she took the Chorus to new heights and built a reputation for herself and the Chorus as artistically nimble and powerful. Kaiser strengthened the artistic excellence of the SLSO, inspired hundreds of thousands of musicians and audience members, and created a legacy of exacting musicianship paired with her signature joie de vivre.

"Being Chorus Director is an extremely difficult task," says Stéphane, "requiring many different talents, but Amy masters all of them brilliantly. I admire her deep musical knowledge, her accurate multilingual pronunciation, her understanding of all the vocal possibilities, and her warm, natural leadership."

















Felicia Foland, bassoonist, was appointed the SLSO's second bassoonist in 1990. Her history with the SLSO began in 1974 when she was a member of the St. 1980. Over the course of her Louis Symphony Youth Orchestra for three years. A fervent music educator, Foland has devoted countless hours to teaching and coaching students to be lifelong orchestral musicians.

Becky Boyer Hall, violinist, joined the SLSO in 1993. A St. Louis native, Hall was a member of the Youth Orchestra as a student at Kirkwood High School. Throughout her years with the SLSO, she was a featured musician in many community programs and chamber music performances.

Heidi Harris, Associate Concertmaster and Louis D. Beaumont Chair, won her first orchestra job with the St. Louis Symphony Orchestra during her senior year of college at the New England Conservatory. She was a member of the SLSO for more than 20 years. Harris was a featured soloist with the SLSO on several occasions. In 2010, Harris received the inaugural Mabel Dorn Reeder Award at the SLSO, which was created to recognize exceptional leadership and contributions in the community.

Dana Edson Myers, violinist and the Justice Joseph H. and Maxine Goldenhersh Chair, joined the SLSO's first violin section in tenure, Myers appeared with the orchestra as soloist on several occasions. Prior to her time with the SLSO, Myers performed with the Amsterdam Sinfonietta and was a member of The Hague Philharmonic and Ensemble "M."

Timothy Myers, Principal Trombonist and the Mr. and Mrs. William R. Orthwein, Jr. Chair, held the Principal Trombone chair for 39 years. Myers has been a featured soloist on a number of occasions on both trombone and euphonium. Myers is also a founding member of the trombone quartet, Trombones of the St. Louis Symphony, with whom he performs and records. He is also the co-founder of the St. Louis Low Brass Collective, which provides educational and performance opportunities for low brass players in the St. Louis region, especially students and adult amateurs.

Gerard Pagano, trombonist, joined the SLSO in 1995. With undergraduate and graduate degrees from The Juilliard School, Pagano performed with the San Francisco Ballet Orchestra for eight seasons, as well as with the San Francisco Symphony, Metropolitan Opera of New York, San Francisco Opera, Tanglewood Fellowship Orchestra, and the **Grand Teton Music Festival** Orchestra. A dedicated teacher, Pagano has given masterclasses at universities across the country and is a founding member of the St. Louis Low Brass Collective, dedicated to support and promote education and performance for St. Louis area low brass musicians.

Wendy Plank Rosen, violinist, has been a member of the SLSO since 1980, after spending three seasons in the Kansas City Philharmonic. Originally from Bay Shore, Long Island, New York, she grew up in a musical family. Rosen has fostered a love and appreciation of classical music through performances and demonstrations across the region through the SLSO's education and community programs. She is certified in the Suzuki training method and has maintained a private violin studio for more than 35 years.

Hiroko Yoshida, violinist, was appointed to the SLSO in 1974 and has played under six music directors: Walter Susskind, Jerzy Semkow, Leonard Slatkin, Hans Vonk, David Robertson, and Stéphane Denève. An active chamber musician, she was featured in several SLSO series throughout the years. Yoshida has been teaching for more than 40 years, nurturing the talents of about 20 young violinists each year.



Audience and Community

The SLSO connects the community through accessible, engaging, and innovative programming so all guests feel welcome. In the 21/22 season, 35 percent of single-ticket buyers attended an SLSO concert for the first time. The SLSO also collaborates with a variety of organizations from across the region—from universities throughout the Midwest to musicians from the armed forces in Missouri and Illinois, along with houses of worship, schools, social service agencies, nonprofit organizations, and cultural institutions. This musical versatility is designed to better serve the St. Louis community through music.







St. Louis Area Schools

Education concerts returned to Powell Hall in the 21/22 season, inviting more than 2,600 students to experience the power of live music. SLSO musicians also visited Sumner High School to perform alongside students who told stories through song, dance, drama, and spoken word.

University Residencies

The SLSO's commitment to music education includes ongoing collaborations with universities, starting with its regular visit to the University of Missouri in October. In March, the SLSO went on a road trip across the Midwest to the University of Nebraska-Lincoln, Indiana University Bloomington, and the University of Illinois Urbana-Champaign. In all, the SLSO performed 3 concerts, gave 24 masterclasses, visited 4 elementary school classes, participated in 4 panel discussions, and joined 2 student orchestra rehearsals. More than 4,000 people were engaged through these programs.

The Year of the Tiger

For the first time, the SLSO celebrated Lunar New Year with concerts in early February, collaborating with the Asian American Chamber of Commerce St. Louis, OCA-STL, Chinese Education and Cultural Center in St. Louis, and Missouri Asian American Youth Foundation. Conductor Elim Chan's program included Tan Dun's percussion concerto, *The Tears of Nature*, with virtuoso percussionist Martin Grubinger. Concertgoers received traditional red envelopes from volunteers with information about the widely celebrated holiday and a ticket to a future SLSO concert, as well as traditional cookies from Wei Hong Bakery.

Joining Forces

A week before Memorial Day, regional military musicians joined the SLSO for a concert of patriotic favorites including traditional medleys and a John Philip Sousa march alongside music from Stephen Sondheim and John Williams. IN UNISON Chorus Director Kevin McBeth conducted the combined forces of the 135th Army Band (Springfield, Mo.), 399th Army Band (Fort Leonard Wood, Mo.), and the United States Air Force Band of Mid-America (Scott Air Force Base, III.). It was the third Joining Forces concert—and third capacity audience for the free community concert.

Honoring Juneteenth

The second annual SLSO Juneteenth concert took place at founding IN UNISON partner church Greater Mount Carmel Missionary Baptist. Reverend Earl Nance, Jr. welcomed the audience and reflected on the congregation's tradition of honoring the holiday. SLSO musicians and members of the IN UNISON Chorus performed beloved spirituals and pieces by celebrated Black composer Florence Price. IN UNISON Chorus Director Kevin McBeth and local composer/conductor Terrence Abernathy also shared reflections on the power of music to inspire and connect communities.

Youth Orchestra

The St. Louis Symphony Youth Orchestra returned to Powell Hall for its 52nd season. YO Music Director Stephanie Childress led three programs, which included standards of the classical repertoire from Pyotr Ilyich Tchaikovsky, Johannes Brahms, a hidden gem from Bernhard Henrik Crusell—which featured YO clarinetist Katie Lee as soloist—and contemporary works from Kaija Saariaho and SLSO Conductor Laureate Leonard Slatkin. Slatkin returned to the Emerson Concert Stage to lead the YO in the world premiere of his piece, Bachanalia, commissioned by the SLSO in honor of the YO's 50th anniversary in 2020.

On Air and Online

The SLSO continued its digital concert offerings with five new releases in the 21/22 season. They included three chamber music concerts performed in the previous season, as well as two full orchestra concerts from the 21/22 season.

New this season, the SLSO's live Saturday night broadcasts were simulcast on Classic 107.3FM in addition to St. Louis Public Radio. Combined, the radio broadcasts reached more than 450,000 listeners in St. Louis and beyond, increasing the SLSO's accessibility beyond the walls of Powell Hall.

SLSO On the Go

For the first time in recent years, the SLSO performed in St. Charles on two occasions, sharing music with thousands. In December, the orchestra took the popular Mercy Holiday Celebration to Lindenwood University. In June, a string quartet performed a free SLSO On the Go concert at 370 Lakeside Park in partnership with St. Charles City-County Library and the City of St. Peters.

Peer to Peer

This season's class of Peer to Peer students paired nine young musicians from Gateway Music Outreach with musicians from the Youth Orchestra and SLSO for mentorship and private lessons. The program culminated in an IN UNISON showcase concert at Friendly Temple with 450 people in attendance. "These families were so proud of their kids," SLSO Associate Vice President of Education and Community Partnerships Maureen Byrne said. "For some, it was the first time seeing their kids perform—and they got to share a stage with SLSO musicians!"







The Renovation and Expansion of Historic Powell Hall

The SLSO announced plans to renovate and expand its home at Powell Hall—the first major renovation of the building since becoming the SLSO's permanent home in 1968. The renovation and 65,000-square-foot expansion—estimated at more than \$100 million—will transform the 1925 building into a vibrant and accessible music center for the St. Louis community. Primary project goals include fostering innovation and greater community connections through the creation of an education and learning center, enhancing the audience and artist experience, and modernizing the venue while preserving its historic character. Work is expected to begin in spring 2023.

"We will preserve the history of Powell Hall while also creating a hub for community, innovation, and powerful music experiences."

-Marie-Hélène Bernard, President and CEO









Institutional Culture and Capacity

The new 2022-2025 Strategic Plan, approved by the Board, integrates an Equity, Diversity, and Inclusion (EDI) Framework and lays the foundation for the SLSO's key initiatives: shaping the orchestra of the future, engaging new audiences, extending the culture of philanthropy, and expanding our role as music educator.







Investing in Education

The SLSO received \$1 million in federal funding to support its music education programs, an appropriation made possible by U.S. Senator Roy Blunt (R-Mo.) and signed by President Joe Biden. The funding comes from the Department of Education's Elementary and Secondary Education Innovation and Improvement Fund, which is part of the federal appropriations bill.

These funds will ensure ongoing access to music education resources for students, teachers, and schools throughout the St. Louis region and across the country. The funding will also help the SLSO expand its digital education platforms—an area of programming which has seen exponential growth and served more than 250,000 students last year.

SLSO Leadership Team

Julie Gibbs joined the SLSO as Vice President and Chief Philanthropy Officer. Most recently, she served as Vice President of Development at the Jewish Federation of St. Louis.

Unitey Kull joined the SLSO as Vice President of Marketing and Audience Experience after serving as the Director of Marketing, Communications, and Visitor Experience for the Contemporary Art Museum St. Louis (CAM) for 10 years.

Dr. Yolanda Alovor joined the SLSO as its first Vice President of External Affairs and Equity, Diversity, and Inclusion. The Board approved the SLSO's EDI Framework and began developing its action plan.

66 In order to be a great city, you have to support a great orchestra. 99 —Jim Berges

Berges Family Challenge

Jim Berges and Elizabeth Mannen Berges, longtime SLSO supporters and champions of the St. Louis region, are inspired by the effect music can have on widening people's worlds. Jim holds that "in order to be a great city, you have to support a great orchestra." Elizabeth agrees, "It's important people understand the SLSO is a nonprofit institution, with philanthropic gifts providing more than two-thirds of its budget each year. That's why the community's support is so critical."

Jim and Elizabeth established the Berges Family Challenge, which raised more than \$260,000 for the SLSO's Annual Fund. Approximately half of those donations were new gifts, inspiring more than 525 donors to give.

Symphony Volunteer Association

The Symphony Volunteer Association continued its meaningful work supporting the SLSO. The volunteers' loyal commitment and enthusiastic support makes programs like Picture the Music, Express the Music, and many others possible.

Strategic Plan Updates

The Board of Trustees approved the institution's nnew three-year strategic plan (FY23-FY25), which focuses on key strategic priorities:

Music, Experience, and Excellence

- Align concert formats and programming with evolving preferences to retain and grow audiences
- Expand SLSO role as educator, especially through digital platforms

Audience and Community

- Innovate audience engagement to create a greater sense of belonging
- Extend culture of philanthropy with all audiences

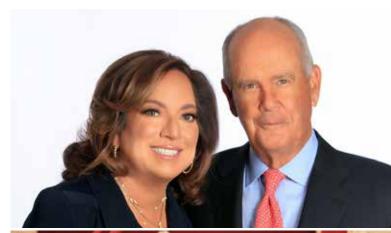
Institutional Culture and Capacity

- Activate and engage the entire SLSO family to support strategic goals
- Successfully complete the Powell Hall project

Keeping the SLSO Healthy

The SLSO is grateful to Dr. Stephen Liang and the team of medical advisors from Washington University Physicians. Thanks to Dr. Liang, the SLSO's first full, in-person season in two years proceeded safely for audiences, musicians, and partners. While a small number of events were postponed due to community spread, 90 percent of planned Powell Hall events were able to take place.

The SLSO is also grateful to its team of ushers and front of house staff for making the concert experience as smooth as possible for patrons during the 21/22 season.









Financial Summary

Operating Results: Fiscal Year 2022 September 1, 2021-August 31, 2022 (\$ in Thousands)*

Revenue

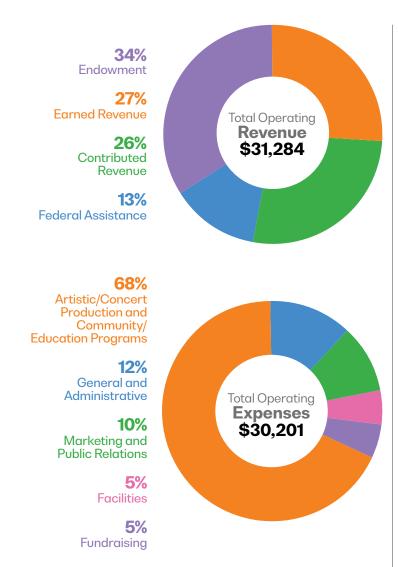
Total Operating Revenue	\$31,284
Total Endowment and Federal Assistance	14,812
Federal Assistance	4,200
Endowment and Federal Assistance Endowment Draw	10,612
Total Contributed Revenue **less Reserve	8,165
Contributed Revenue Annual Campaign, Events**	
Total Earned Revenue	8,307
Other Earned Revenue	1,355
Fee and Tour Revenue	1,730
Earned Revenue Ticket Revenue	\$ 5,222

Expenses Artistic/Concert Production; \$20,496 Community Partnerships, Education and Youth Orchestra Marketing and Public Relations Fundraising 1,513 Facilities 1,528 General and Administrative 3,584

Total Operating Expenses

*Preliminary and unaudited results





Statement of Financial Position

August 31, 2022 (\$ in Thousands)*

\$ 23,736
40,505
239,972
40,082
235
14,586
359,116
2,830
2,717
0

NPV of Annuity Obligations 282 Net Pension Liability 1,156 Total Liabilities 6,985

Net Assets	
Unrestricted	92,853
Temporarily Restricted	81,933
Permanently Restricted	177,345

Total Net Assets	352,131
Total Liabilities and Net Assets	\$359,116

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*deceased

The St. Louis Symphony Orchestra honors six special members of our Board family who passed away this year. The SLSO would not be the same without their leadership, dedication, and generosity. We are grateful for their longtime support and remarkable service to the SLSO and St. Louis community.



C. Robert Farwell

Bob was a loyal SLSO supporter for decades. He also was an active member of the Board and served as Board treasurer.



Ned O. Lemkemeier

Ned was a longtime champion of the SLSO and an extraordinary leader, serving on the Board in various capacities for more than 20 years, including five years as Board Chair.



Sally S. Levy

In addition to serving on the Board for eight years, Sally was an active SVA member and longtime subscriber. She also was a founding board member of Opera Theatre of Saint Louis.



Michael F. Neidorff

Michael was a visionary leader, generous philanthropist, and champion of the arts. He joined the SLSO Board in 1989 and served in a variety of roles, including Board Chair in the 1990s and more recently as a member of the Endowment Trust.



Jerry was a close friend of the SLSO. He was a regular patron and served on the SLSO's Endowment Trust for several years.



Walter G. Shifrin

Walter was a tremendous force and supporter of the SLSO. He was an active Board member and a generous music lover, attending SLSO concerts and events every week.

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St. Louis Symphony Orchestra 142nd Season

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2021/2022
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